

# Data Literacy in the 21<sup>st</sup> Century

**Taresh Mulky**

Manager, Customer Consulting  
Tableau

Malaysia | 28 August 2018 | #TableauExperience



Gartner®

2020

# 80%

“..of organizations will initiate deliberate competency development in the field of data literacy, acknowledging their extreme deficiency “

# Impact of data





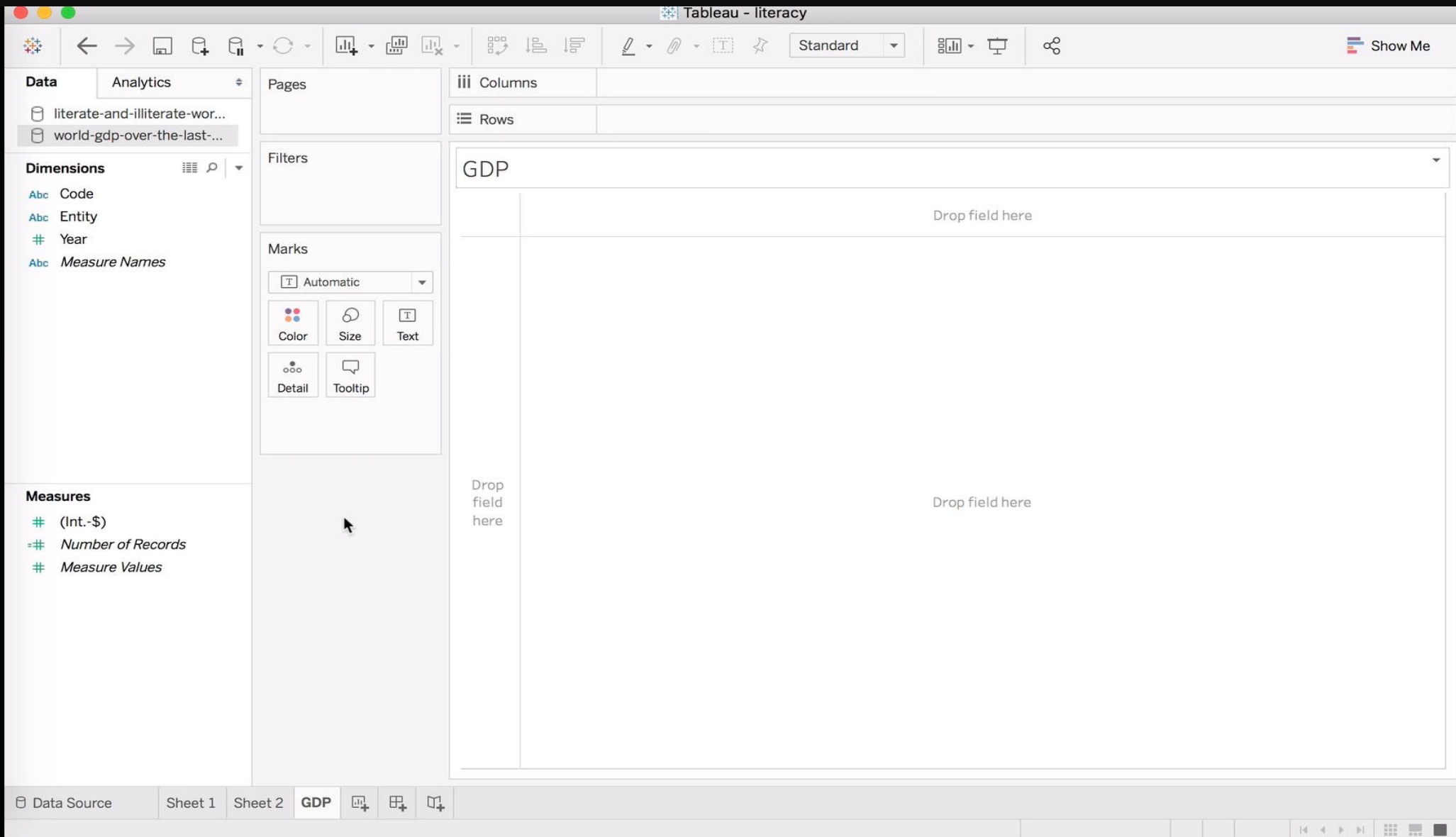
**airbnb**

**We have seen this  
kind of impact before**

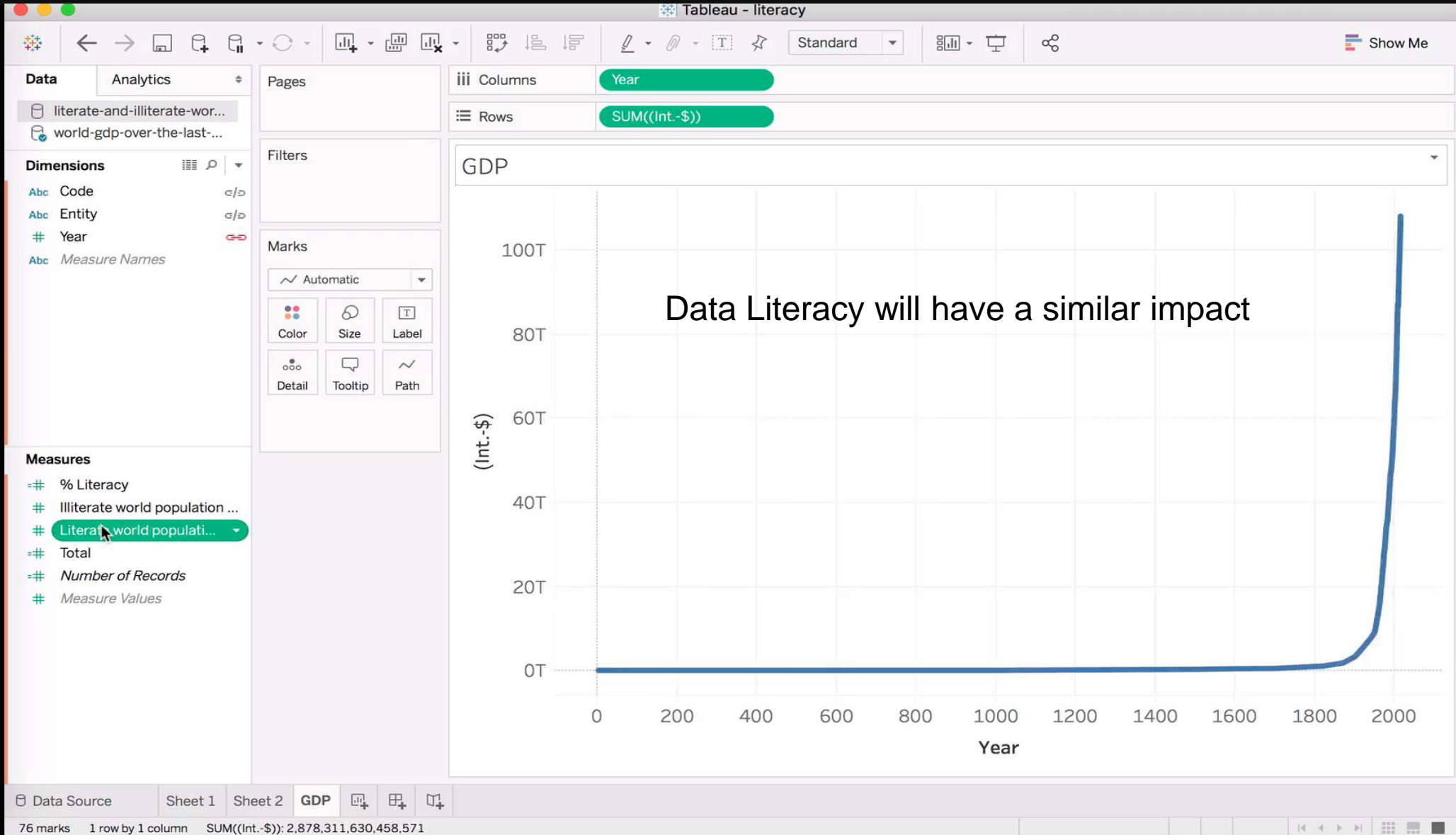


**GDP over the last  
2000 years**

GDP



# GDP & Literacy



# **Literacy**

**Ability to derive information from the written word**

## **Data Literacy**

**Ability to derive meaningful information from data**

**What is data literacy &  
why does it matter ?**

**What is data literacy &  
why does it matter ?**

# Increasing Data Literacy

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## How to give Singaporeans data skills

If data is 'the new oil', then data analytics will be a crucial skill for tomorrow's workforce.



Singapore wants to be future-ready – and the first step is data skills.

In line with this national agenda, the country has a focus on a very important group: the next generation, who will one day enter a workforce that places great value on data analytics.

Tableau recently teamed up with the Info-communications Media Development Authority of Singapore to host a data stories competition which invited youths to delve deep into social and cultural issues, and find insights through the use of data.

### Data analytics 101

Over 200 students, teachers and lecturers, joined workshops to build up data skill sets in the lead up to the finals held last month. This year, over 130 students participated in the challenge, and Tableau received more than 40% increase in entries compared to last year, shares JY Pook, Senior Vice President of Asia Pacific at Tableau.

## Singapore to train 10,000 officials with data skills

Government must be 'early adopter' of new tech, Deputy Prime Minister says.



10,000 government officials in Singapore will be trained with digital and data skills over the next four years, it has been announced.

They will be trained in areas such as using data science and data analytics for policy making, service delivery and corporate services, as well as improving cyber security, Deputy Prime Minister Teo Chee Hean said at a budget debate yesterday.



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## Singapore doubles-down on data literacy in Smart Nation drive

BY MARCUS LOH

Just as Singapore is benefiting from the invisible hand of technology, we have also ushered an era of data ubiquity where anyone – from the CEO to the intern, from professor to the student – can use that data for smarter decision-making.

Every day, new data and emergent technologies are presenting opportunities for institutions, enterprises and governments to learn about policy failures and successes and act on new knowledge about what works to improve the lives of students, workers and citizens.

Singapore is in a fortunate position where the country's state of technological advances and connectivity has permeated almost every facet of its citizen's daily life.





# Increasing Data Literacy



By Hashini Kavishtri Kannan – July 26, 2018 @ 9:22pm

CYBERJAYA: Deputy Prime Minister Datuk Seri Dr Wan Azizah Wan Ismail today urged the Department of Statistics to churn out relevant and sufficient with full integrity for all ministries and agencies.

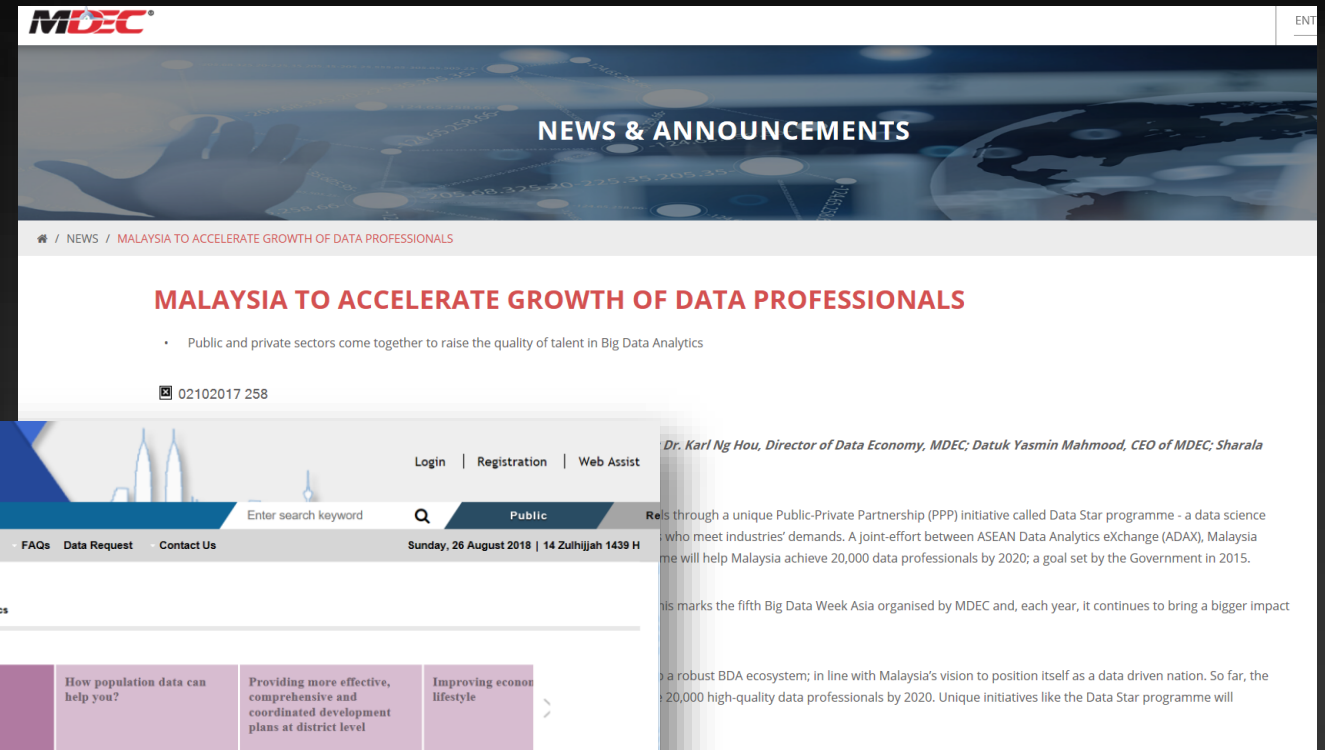
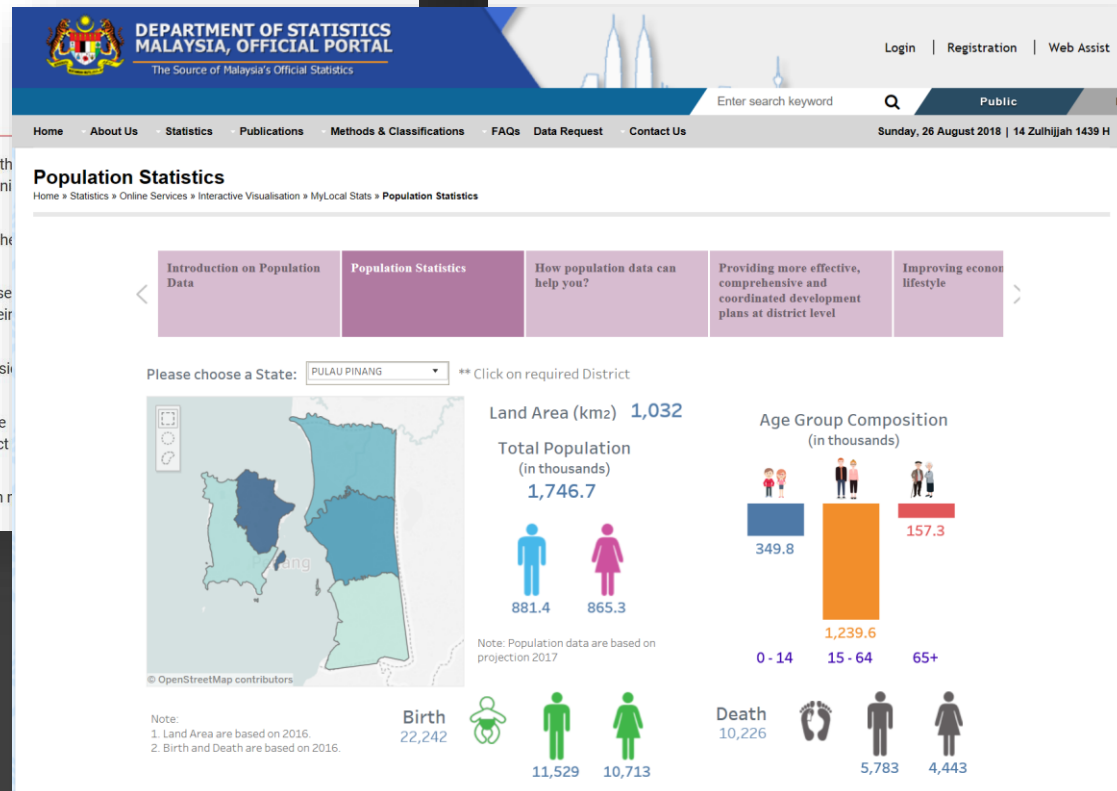
This would enable the new government to fulfil their promises to the people based on the Pakatan Harapan's manifesto, she said.

"With the data and statistics provided, we (Pakatan Harapan's) will carry out the promise either short term or long term period," she said at the "Statistics for the People's Wellbeing" event organised by the department earlier today.

She said this will also enable the government to make correct and accurate policy decisions in line with the 2030 Sustainable Development Goals (SDG).

"In our aspirations to build a New Malaysia and improve the wellbeing of the people, the government must take the right decisions based on facts and figures as it would impact the country's 32 million population.

"We hope we can also achieve the country's goals based on SDG in 11 to 12 years from now, based on the statistics provided by the department.





**What is data literacy &  
why does it matter ?**

# <HOW TO BE/> <Data-Driven/>

Data is everywhere, but it can be challenging to harness it to improve your performance. Use these **five principles** to better incorporate data into your everyday work life.

Data lets you  
“Be

Understand what you're measuring and make it meaningful. First, decide what type of metric you're using, and give that data context by establishing benchmarks with varying frames of reference. Then, compare your subject to similar targets. How these items relate to each other greatly enhances your understanding.

Data tells you

SET UP TESTS  
(whenever possible)  
Using analytic tools to build tests and experiments is great.

# <HOW TO BE/> <Data-Driven/>

Data is everywhere, but it can be challenging to harness it to improve your performance. Use these **five principles** to better incorporate data into your everyday work life.

Data keeps you  
“Be ac

Think beyond descriptive, c analysis. The best way to e action-oriented is to push y happened?” to “so what?”

Data helps you  
“Be corr

It's easy to feel constrained and information flows, but with less formal efforts. In person, or proactively re very powerful.

Data helps you prove your value  
“Be skeptical”

If you are refining your own data-driven conclusions or looking at the conclusions of others, ask these essential questions: Does the data track the right metrics? Has it been collected and categorized accurately? Is the analysis sound? Is the data presented clearly?

## Data lets you see the world more clearly “Be data-literate”

Understand what you're measuring and make it meaningful. First, decide what type of metric you're using, and give that data context by establishing benchmarks with varying frames of reference. Then, compare your subject to similar targets. How these items relate to each other greatly enhances your understanding.

a > b > c

### Process metrics

Measure how well the steps of the process are completed

(e.g., handwashing rates and nursing rounds)



### Outcome metrics

Measure how well actions achieve their intended goal

(e.g., infection rates and patient satisfaction)

Benchmarks

<!--Generally higher standards-->  
----->Zero-defect performance  
----->All-industry performance  
----->National performance  
----->Like-cohort performance  
---->System performance  
-->Organizational performance  
->Department history  
<!--Generally lower standards-->

## IMPORTANT QUESTIONS

### Have I drawn the right conclusions?

- Is this data shown objectively?
- Is the metric better represented as a percentage as opposed to an absolute number (or vice versa)?

### Am I looking at these results correctly?

- Is the difference we've observed as big as it looks?
- Is the difference statistically significant?
- Have we accounted for a margin of error?

### Are these good goals and benchmarks?

- Are our goals sufficiently ambitious?
- Are our goals sufficiently realistic?
- Are we comparing ourselves to the right peers?

### Do I have the right metrics?

- Are we focused on the right outcomes?
- Does what we're measuring reflect those outcomes?
- Does what we're measuring help us understand the success of our tactics?

### Is this data accurate?

- Is this data timely?
- Is this data reported honestly?
- Has this data been collected accurately?





Not just for data scientists  
Not about technology



# read, consume, view

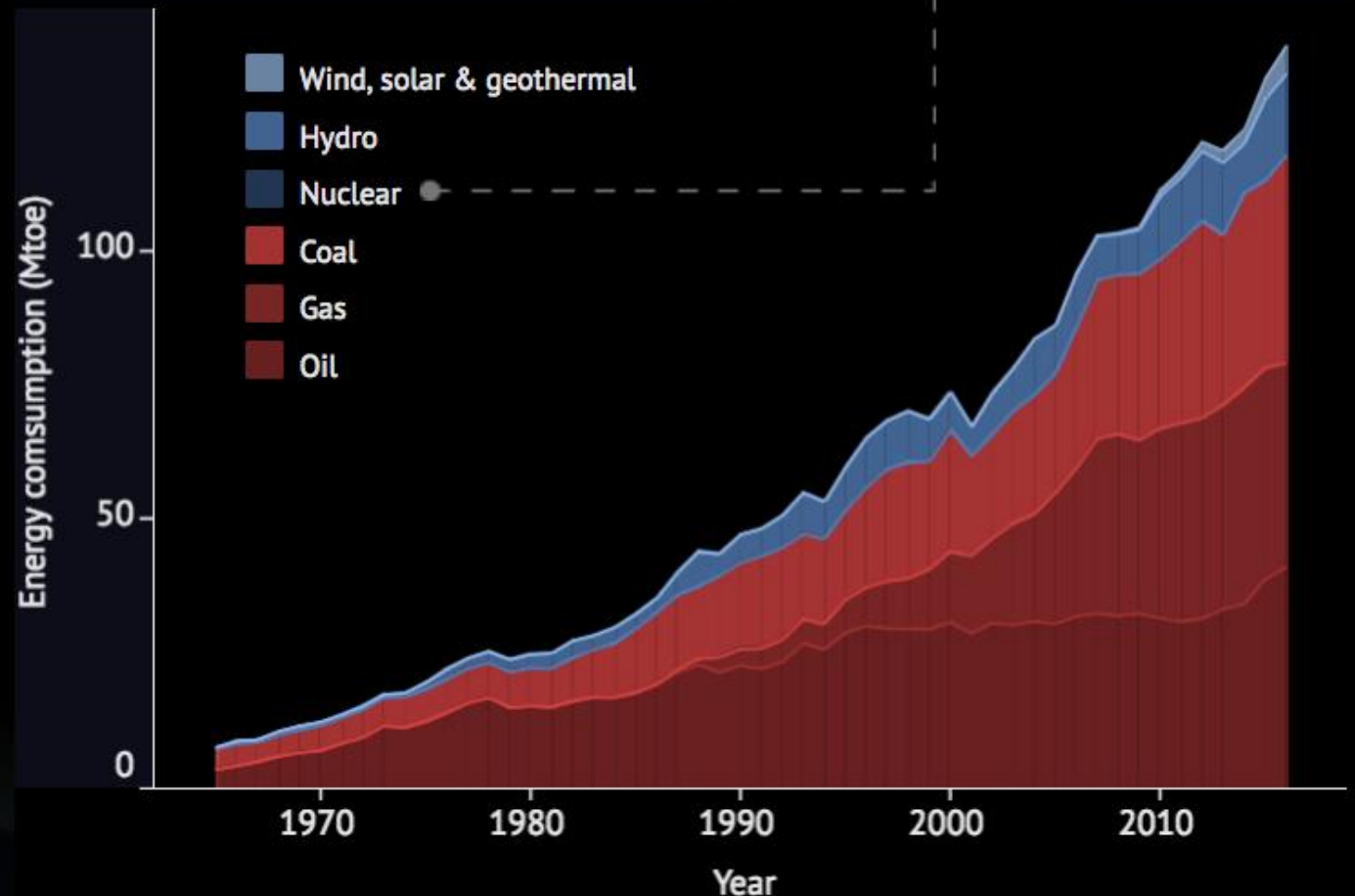
Turkey is the world's **20th largest emitter** of greenhouse gases.

The power industry, which is dominated by fossil fuels, is its **largest source of emissions**. Turkey is now seeking to use more coal to help grow its economy.

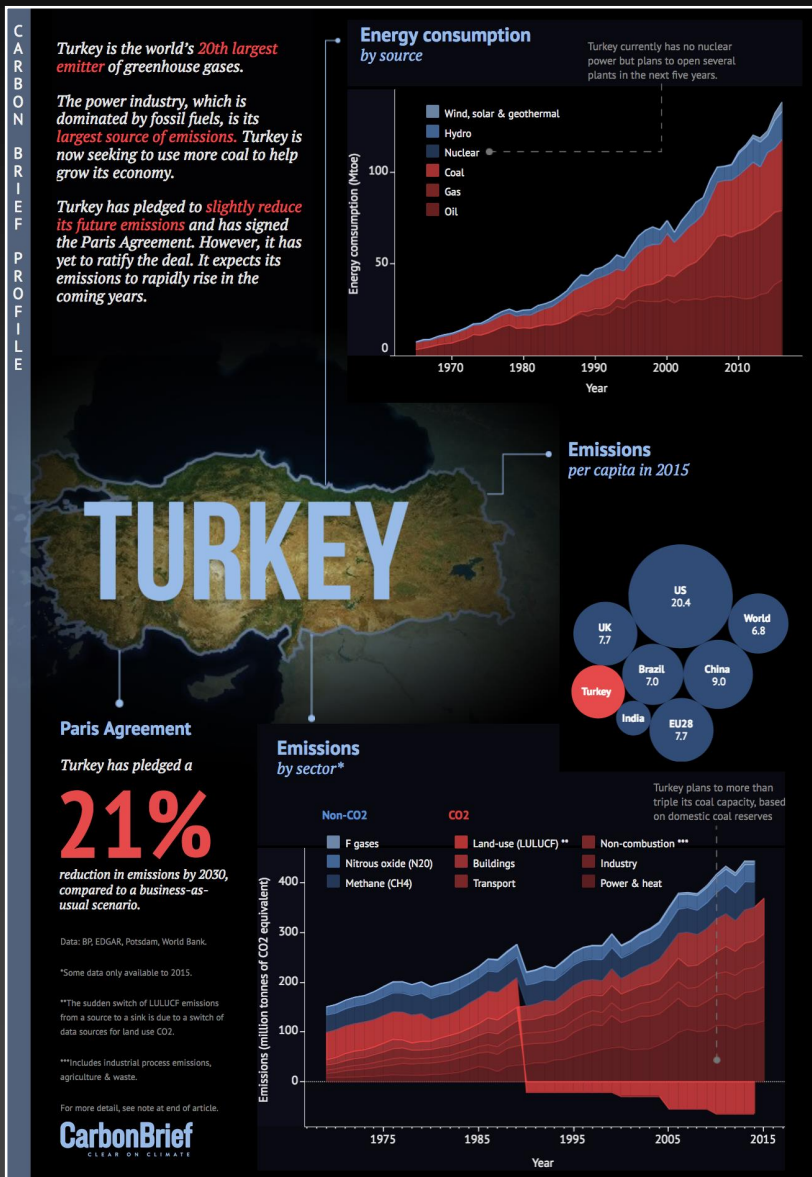
Turkey has pledged to **slightly reduce its future emissions** and has signed the Paris Agreement. However, it has yet to ratify the deal. It expects its emissions to rapidly rise in the coming years.

## Energy consumption by source

Turkey currently has no nuclear power but plans to open several plants in the next five years.



# read, consume, view



## what data is

## collected, analyzed, visualized

## how data benefits your company

**Easy, right ?**

“Do you sell blank CDs?”



# "Do you sell blank CDs?"

*We are currently in the process of consolidating our product range to ensure that the products that we stock are indicative of our brand aspirations.*

*As part of our range consolidation we have also decided to revisit our supplier list and employ a more intelligent system for stock acquisition.*

*As a result of the above certain product lines are now unavailable through jungle.com, whilst potentially remaining available from more mainstream suppliers.*



“Do you sell blank CDs?”

No

52% of C-Level executives dismiss  
data because they don't understand it

CMMI Institute

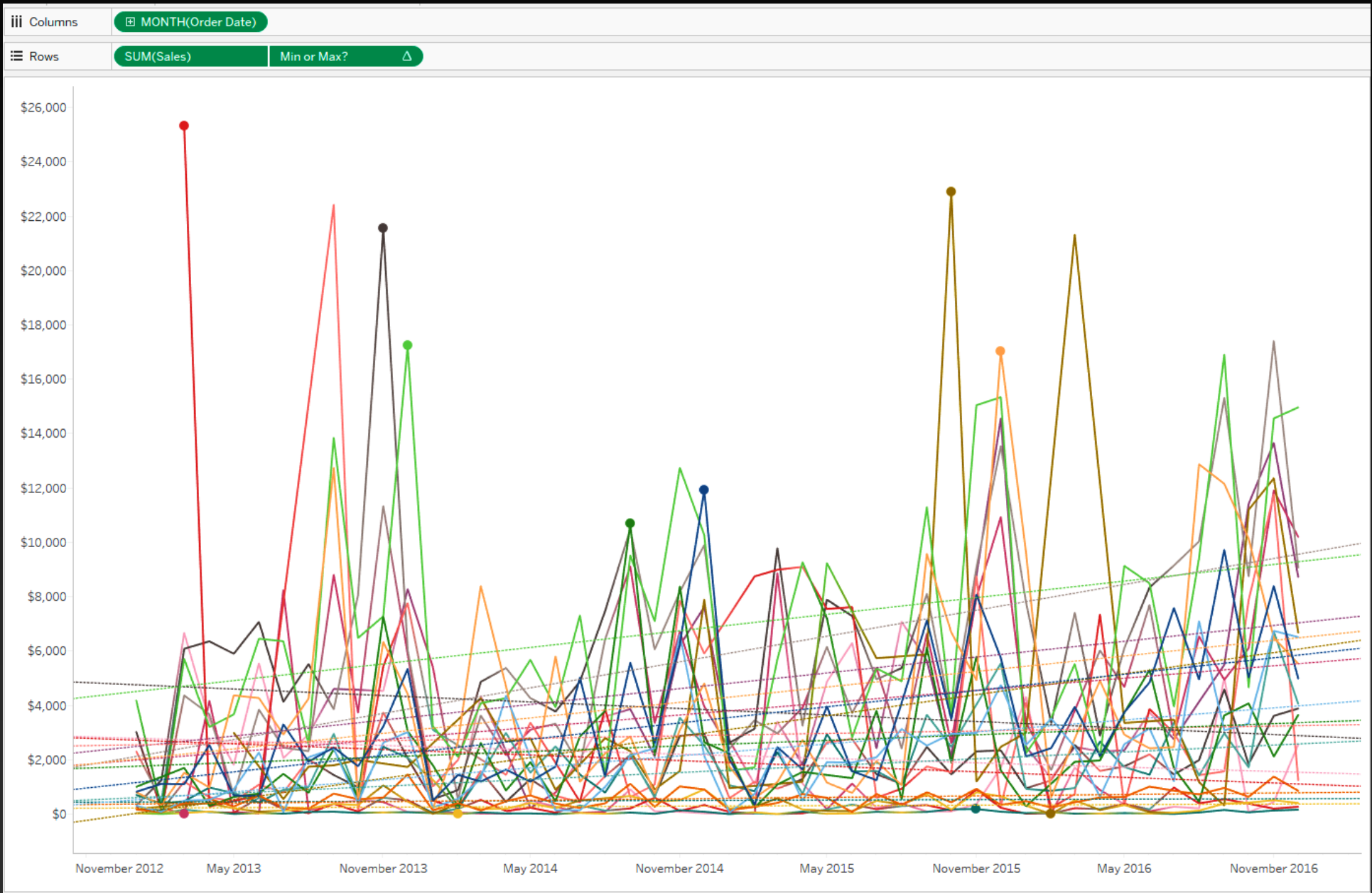
# 52%

- Management still not yet data driven.
- Use experience & gut feeling
- Irrelevant data.
- Way data is presented & consumed is too complicated.

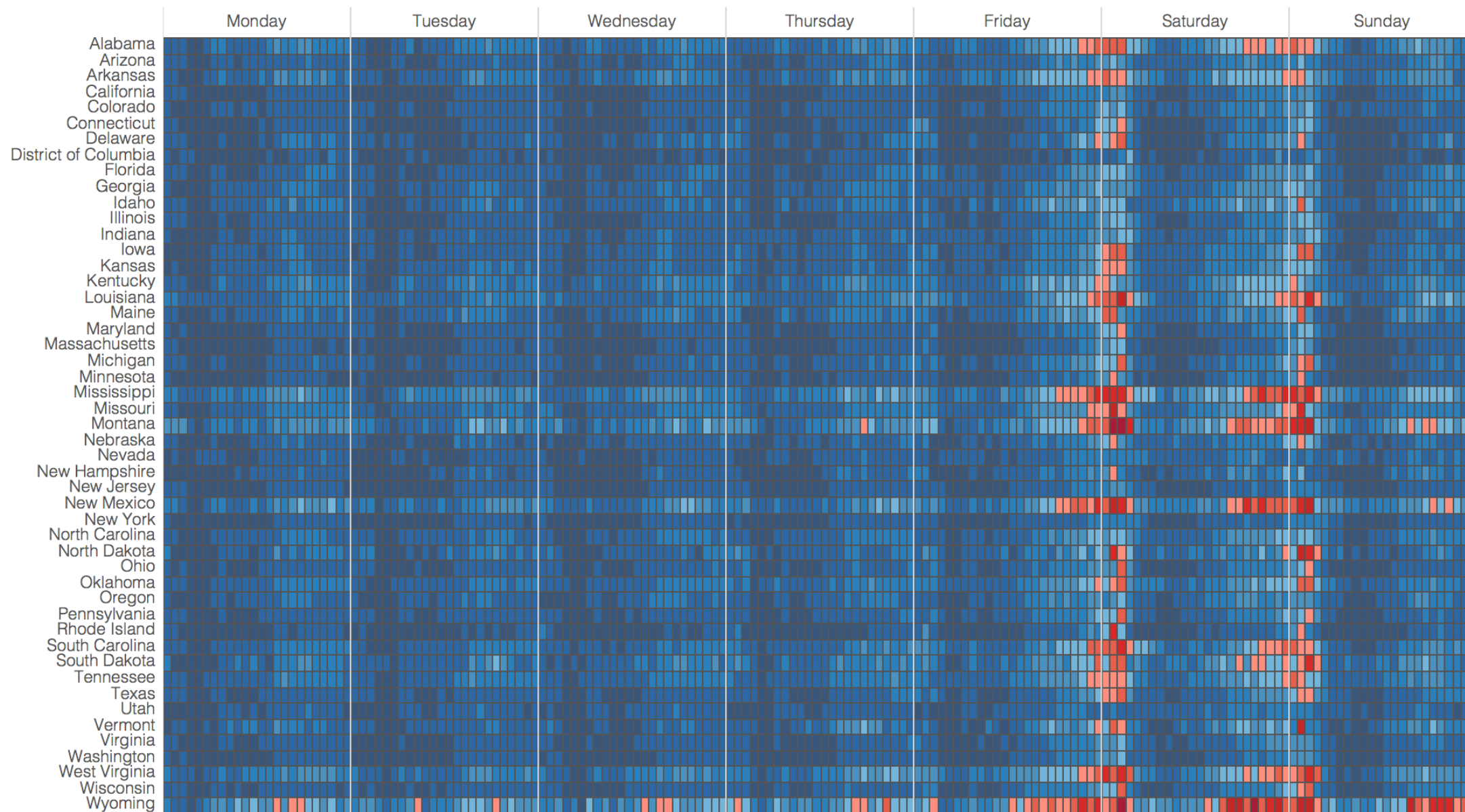
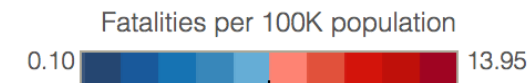
<Company Name>  
Plan versus Actual Variance Report—Financial Services  
<Date>

Data cell key
Data input cells
Formula cells: Totals are calculated and filled in automatically

Line Item	January	February	March	Q1	April	May	June	Q2	July	August	September	Q3	October	November	December	Q4	Annual	Variance analysis notes
<b>INCOME STATEMENT</b>																		
<b>Interest income</b>																		
Plan	\$65,000	\$75,000	\$65,000	\$205,000	\$75,000	\$80,000	\$90,000	\$245,000	\$90,000	\$100,000	\$105,000	\$295,000	\$120,000	\$130,000	\$140,000	\$390,000	\$1,180,000	
Actual	\$60,000	\$70,000	\$60,000	\$210,000	\$65,000	\$65,000	\$65,000	\$235,000	\$95,000	\$110,000	\$100,000	\$305,000	\$115,000	\$120,000	\$165,000	\$400,000	\$1,175,000	
Variance \$ (Actual - Plan)	(\$5,000)	(\$5,000)	\$5,000	(\$5,000)	(\$10,000)	(\$15,000)	(\$25,000)	(\$10,000)	\$5,000	\$10,000	(\$5,000)	(\$10,000)	(\$5,000)	(\$10,000)	\$25,000	\$5,000	(\$5,000)	
Variance %	-7.69%	-6.67%	7.69%	-7.69%	-13.33%	-18.75%	-27.78%	-4.08%	5.56%	10.00%	-4.76%	-9.52%	-4.17%	-7.69%	17.86%	1.20%	-0.83%	
<b>Interest expense</b>																		
Plan	\$50,000	\$55,000	\$65,000	\$170,000	\$55,000	\$60,000	\$70,000	\$185,000	\$60,000	\$65,000	\$65,000	\$190,000	\$50,000	\$55,000	\$65,000	\$170,000	\$695,000	
Actual	\$45,000	\$50,000	\$60,000	\$155,000	\$45,000	\$50,000	\$60,000	\$155,000	\$45,000	\$50,000	\$50,000	\$145,000	\$45,000	\$50,000	\$60,000	\$155,000	\$650,000	
Variance \$ (Plan - Actual)	\$5,000	\$5,000	\$5,000	\$15,000	\$10,000	\$10,000	\$10,000	\$30,000	\$15,000	\$15,000	\$15,000	\$45,000	\$5,000	\$5,000	\$5,000	\$15,000	\$45,000	
Variance %	10.00%	9.09%	7.69%	8.82%	18.18%	16.67%	14.29%	15.79%	25.00%	23.08%	23.08%	23.08%	10.00%	9.09%	7.69%	8.82%	6.49%	
<b>Net debit credit losses</b>																		
Plan	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	
Actual	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	
Variance \$ (Plan - Actual)	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	
Variance %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
<b>Noninterest income</b>																		
Plan	\$35,000	\$40,000	\$40,000	\$115,000	\$40,000	\$40,000	\$45,000	\$125,000	\$45,000	\$45,000	\$40,000	\$130,000	\$50,000	\$55,000	\$55,000	\$150,000	\$540,000	
Actual	\$40,000	\$41,000	\$42,000	\$123,000	\$45,000	\$45,000	\$45,000	\$135,000	\$45,000	\$47,000	\$45,000	\$141,000	\$50,000	\$50,000	\$57,000	\$152,000	\$598,000	
Variance \$ (Actual - Plan)	\$5,000	\$1,000	\$2,000	\$8,000	\$5,000	\$5,000	\$0,000	\$10,000	\$0,000	\$2,000	\$5,000	\$11,000	\$0,000	\$0,000	\$2,000	\$2,000	\$58,000	
Variance %	14.29%	2.50%	5.00%	6.96%	12.50%	12.50%	0.00%	8.00%	0.00%	4.44%	12.50%	8.46%	0.00%	0.00%	3.64%	1.33%	2.96%	
<b>Noninterest expense</b>																		
Plan	\$10,000	\$10,000	\$11,000	\$31,000	\$11,000	\$12,000	\$15,000	\$38,000	\$14,000	\$15,000	\$16,000	\$45,000	\$15,000	\$16,000	\$15,000	\$46,000	\$182,000	
Actual	\$9,000	\$10,000	\$12,000	\$31,000	\$10,000	\$13,000	\$14,000	\$37,000	\$13,000	\$14,000	\$15,000	\$43,000	\$14,000	\$15,000	\$15,000	\$44,000	\$180,000	
Variance \$ (Plan - Actual)	\$1,000	\$0,000	(\$2,000)	\$0,000	\$1,000	(\$1,000)	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$2,000	\$1,000	\$1,000	\$0,000	\$2,000	\$2,000	
Variance %	10.00%	0.00%	-18.18%	0.00%	9.09%	-8.33%	6.67%	2.63%	7.14%	6.67%	6.25%	4.35%	6.67%	6.25%	0.00%	4.35%	1.11%	
<b>Net income</b>																		
Plan	\$15,000	\$15,000	\$15,000	\$45,000	\$15,000	\$15,000	\$15,000	\$47,000	\$15,000	\$15,000	\$15,000	\$45,000	\$20,000	\$20,000	\$20,000	\$42,000	\$177,000	
Actual	\$16,000	\$15,000	\$15,000	\$49,000	\$15,000	\$17,000	\$16,000	\$48,000	\$15,000	\$16,000	\$15,000	\$48,000	\$21,000	\$20,000	\$25,000	\$50,000	\$212,000	
Variance \$ (Actual - Plan)	\$1,000	\$0,000	\$0,000	\$4,000	\$0,000	\$2,000	\$1,000	\$1,000	\$0,000	\$1,000	\$0,000	\$3,000	\$1,000	\$0,000	\$5,000	\$8,000	\$35,000	
Variance %	6.67%	0.00%	0.00%	8.89%	0.00%	13.33%	6.67%	2.13%	0.00%	6.67%	0.00%	6.67%	5.00%	0.00%	25.00%	19.05%	19.77%	
<b>BALANCE SHEET</b>																		
<b>Cash and cash equivalents</b>																		
Plan	\$45,000	\$45,000	\$40,000	\$130,000	\$40,000	\$42,000	\$45,000	\$127,000	\$45,000	\$50,000	\$55,000	\$150,000	\$40,000	\$45,000	\$70,000	\$90,000	\$70,000	
Actual	\$43,000	\$42,000	\$41,000	\$126,000	\$38,000	\$40,000	\$41,000	\$119,000	\$43,000	\$48,000	\$53,000	\$144,000	\$38,000	\$40,000	\$72,000	\$89,000	\$72,000	
Variance \$ (Actual - Plan)	(\$2,000)	(\$3,000)	\$1,000	(\$4,000)	(\$2,000)	(\$2,000)	(\$4,000)	(\$8,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$6,000)	(\$2,000)	\$0,000	\$2,000	\$1,000	\$2,000	
Variance %	-4.44%	-6.67%	2.50%	-3.08%	-5.00%	-4.76%	-8.89%	-6.30%	-4.44%	-4.00%	-3.64%	-4.00%	-5.00%	0.00%	2.86%	1.11%	2.86%	
<b>Investment securities</b>																		
Plan	\$190,000	\$195,000	\$190,000	\$575,000	\$195,000	\$200,000	\$205,000	\$595,000	\$195,000	\$200,000	\$205,000	\$600,000	\$195,000	\$200,000	\$200,000	\$600,000	\$195,000	
Actual	\$195,000	\$190,000	\$195,000	\$580,000	\$190,000	\$210,000	\$210,000	\$610,000	\$195,000	\$205,000	\$210,000	\$610,000	\$195,000	\$200,000	\$205,000	\$600,000	\$195,000	
Variance \$ (Actual - Plan)	\$5,000	(\$5,000)	\$5,000	\$5,000	(\$5,000)	\$10,000	\$5,000	\$15,000	\$0,000	\$5,000	\$5,000	\$10,000	\$0,000	(\$5,000)	\$5,000	\$0,000	\$0,000	
Variance %	2.63%	-2.56%	2.63%	0.87%	-2.56%	4.88%	2.44%	2.52%	0.00%	2.50%	2.44%	1.67%	0.00%	-2.50%	2.50%	0.00%	0.00%	
<b>Loans</b>																		
Plan	\$325,000	\$330,000	\$335,000	\$990,000	\$330,000	\$335,000	\$340,000	\$1,005,000	\$335,000	\$340,000	\$345,000	\$1,020,000	\$335,000	\$340,000	\$345,000	\$1,020,000	\$1,020,000	
Actual	\$328,000	\$340,000	\$340,000	\$1,008,000	\$328,000	\$340,000	\$340,000	\$1,008,000	\$338,000	\$340,000	\$340,000	\$1,018,000	\$338,000	\$340,000	\$340,000	\$1,018,000	\$1,018,000	
Variance \$ (Actual - Plan)	\$3,000	\$10,000	\$5,000	\$18,000	(\$2,000)	\$5,000	\$0,000	(\$7,000)	(\$2,000)	\$0,000	\$0,000	(\$2,000)	(\$2,000)	\$0,000	\$0,000	(\$2,000)	(\$2,000)	
Variance %	0.92%	3.03%	1.50%	1.82%	-0.61%	1.50%	0.00%	-0.70%	-0.60%	0.00%	0.00%	-0.19%	-0.60%	0.00%	0.00%	-0.19%	-0.19%	
<b>Accounts payable</b>																		
Plan	\$25,000	\$25,000	\$25,000	\$75,000	\$25,000	\$25,000	\$25,000	\$75,000	\$25,000	\$25,000	\$25,000	\$75,000	\$25,000	\$25,000	\$25,000	\$75,000	\$75,000	
Actual	\$26,000	\$26,000	\$26,000	\$78,000	\$26,000	\$26,000	\$26,000	\$78,000	\$26,000	\$26,000	\$26,000	\$78,000	\$26,000	\$26,000	\$26,000	\$78,000	\$78,000	
Variance \$ (Actual - Plan)	\$1,000	\$1,000	\$1,000	\$3,000	\$1,000	\$1,000	\$1,000	\$3,000	\$1,000	\$1,000	\$1,000	\$3,000	\$1,000	\$1,000	\$1,000	\$3,000	\$3,000	
Variance %	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	
<b>Deposits</b>																		
Plan	\$125,000	\$45,000	\$60,000	\$230,000	\$65,000	\$65,000	\$64,000	\$194,000	\$65,000	\$65,000	\$65,000	\$195,000	\$65,000	\$65,000	\$65,000	\$195,000	\$65,000	
Actual	\$120,000	\$40,000	\$60,000	\$220,000	\$60,000	\$65,000	\$64,000	\$190,000	\$60,000	\$65,000	\$65,000	\$190,000	\$60,000	\$65,000	\$65,000	\$190,000	\$60,000	
Variance \$ (Actual - Plan)	(\$5,000)	(\$5,000)	\$0,000	(\$10,000)	(\$5,000)	\$5,000	\$0,000	(\$4,000)	(\$5,000)	\$0,000	\$0,000	(\$5,000)	(\$5,000)	\$0,000	\$0,000	(\$5,000)	(\$5,000)	
Variance %	-4.00%	-11.11%	0.00%	-4.35%	-7.69%	7.69%	0.00%	-2.06%	-7.69%	0.00%	0.00%	-2.56%	-7.69%	0.00%	0.00%	-7.69%	-7.69%	



You might be better off walking home after a weekend night out. (1975 - 2012)





**write, create, explore**

ask and answer real-world questions

clean, analyze, visualize, critique and  
interpret data

communicate stories from data



# Urbanizing China

China's ambitious goal

Urban growth rate comparison

Urban population of China's largest cities

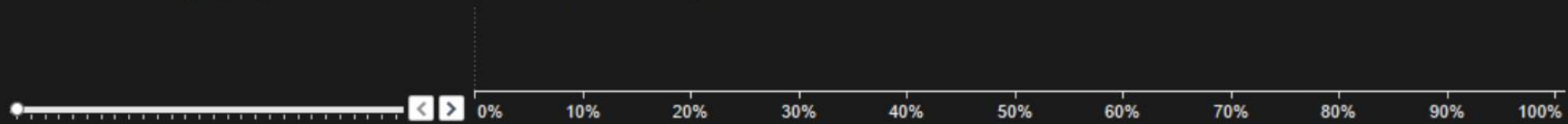
New initiative or current trend?

Forced land takings by the state

The result

**China plans to move almost 250 million rural residents into cities over the next 12-15 years**

Use the slider below to gain perspective on the number of equivalent major cities that represents





China's ambitious goal

Urban growth rate  
comparison

Urban population of  
China's largest cities

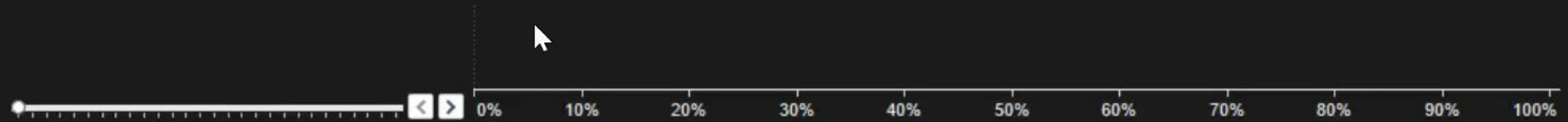
New initiative or  
current trend?

Forced land takings  
by the state

The result

## China plans to move almost 250 million rural residents into cities over the next 12-15 years

Use the slider below to gain perspective on the number of equivalent major cities that represents





**data literacy culture**





curiosity

creativity

critical thinking



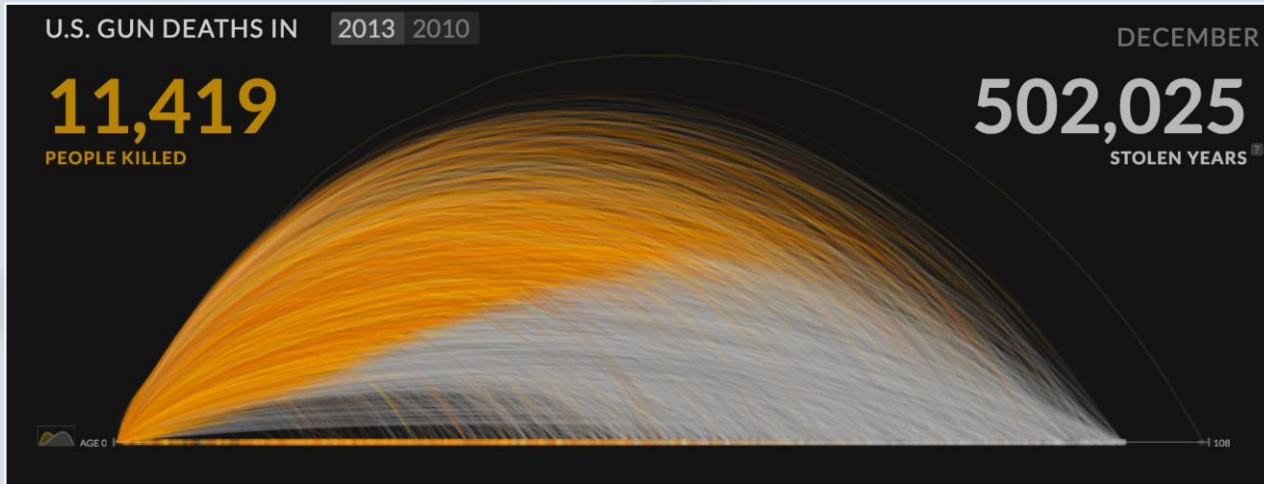
think in data  
argue with data



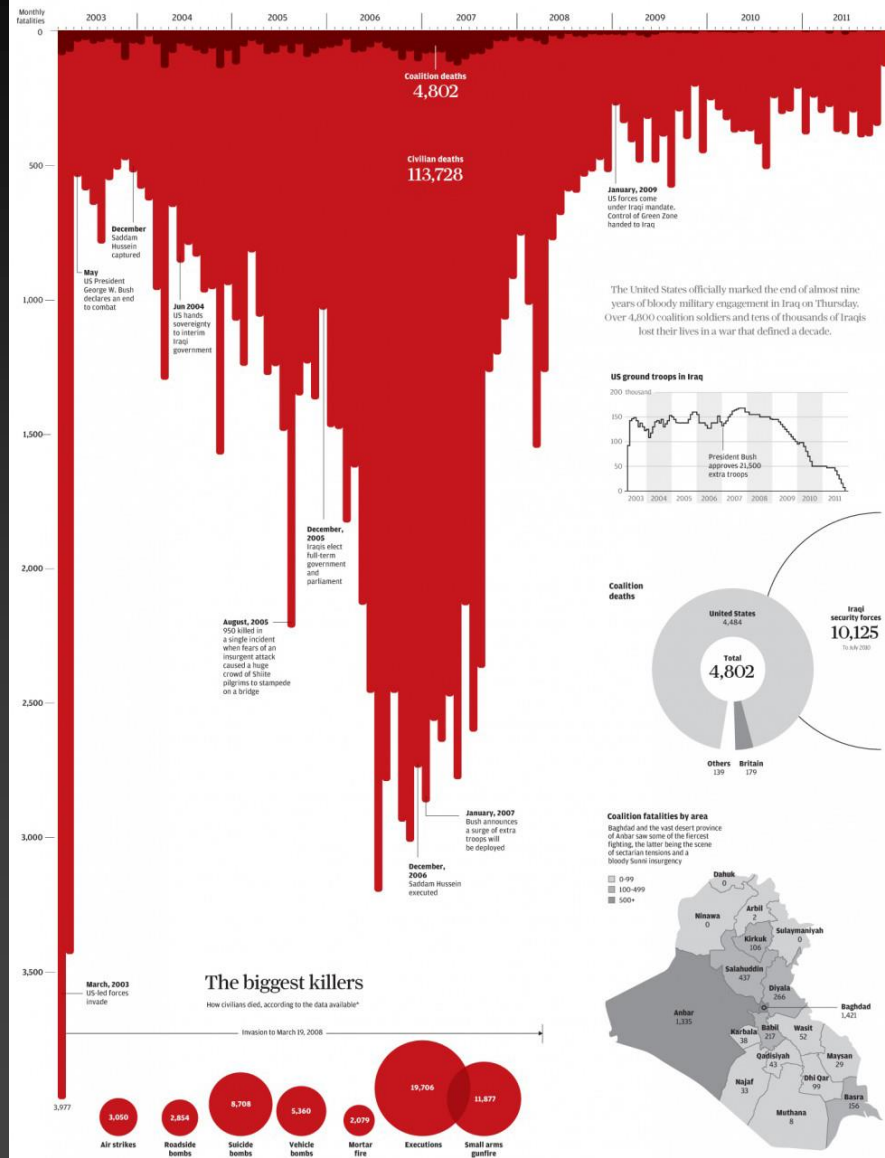


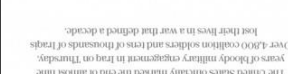
**“Data visualisation  
is a language. It’s a  
means to convey  
an opinion, an  
argument.”**

**Kim Rees – Founding Partner,  
Periscopic**

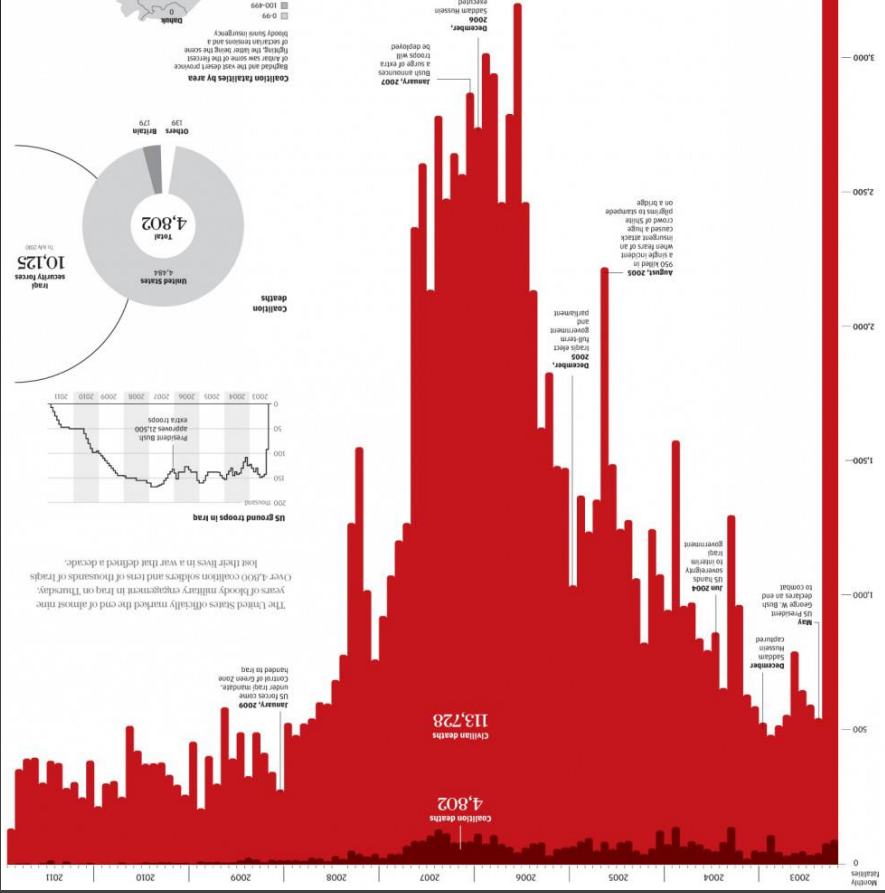


# Iraq's bloody toll





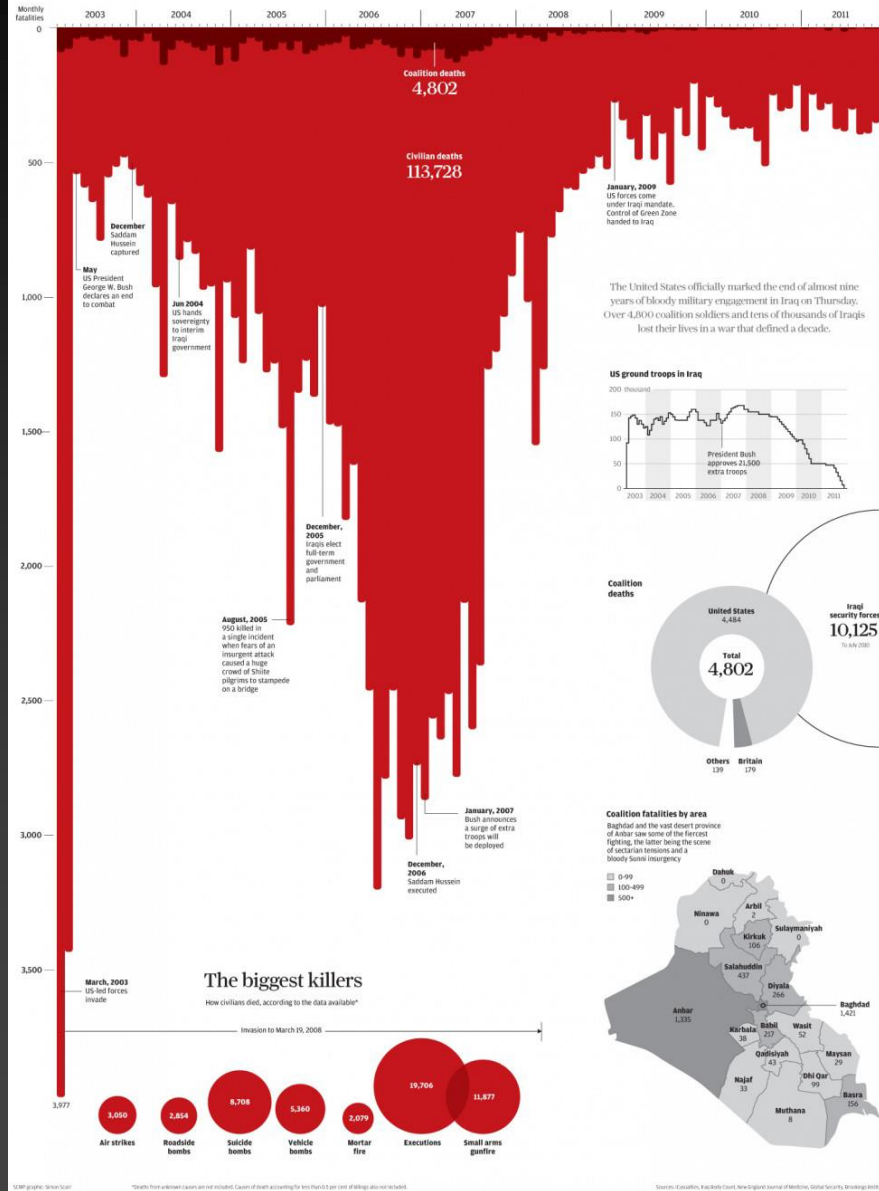
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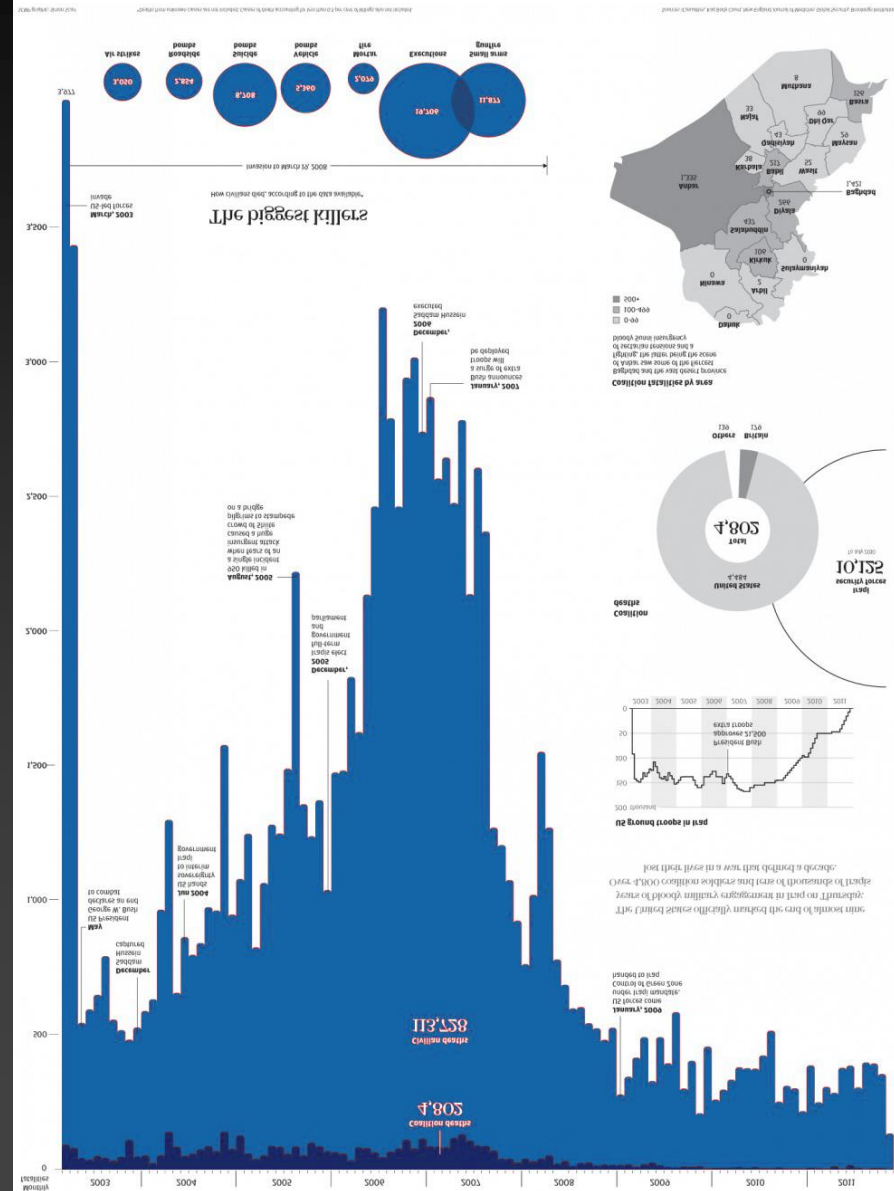




# Iraq's bloody toll



# Iraq's deaths on decline





train the brain



# Thank You